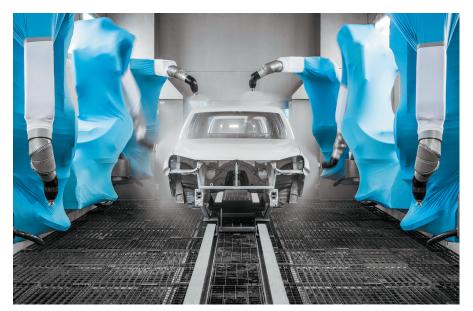
SARIO SLOVAK INVESTMENT AND TRADE DEVELOPMENT AGENCY GOOD IDEA SLOVAKIA ENGLISH EDITION NOVEMBER 2017

Automotive Sector in SLOVAKIA









Automotive Sector in Slovakia

This publication is designed to introduce Slovakia's dynamically growing automotive sector — facts and figures, sector strenghts and vision — to illustrate why Slovakia is an ideal location for doing business in this industry.

Edinburgh

London

Paris

Dublin

TOTAL AREA 49,035 km² POPULATION 5.4 million CAPITAL CITY Bratislava MEMBER OF European Union, Eurozone, Schengen Area, OECD, WTO, NATO TIME ZONE GMT +1 hour

300 million clients in radius of 1,000 km

600 million clients in radius of 2,000 km

Lisbon •

Helsinki Oslo Stockhol Tallinn Moscow Rig<mark>a</mark> Copenhag<mark>en</mark> Vilnius Minsk Amsterdam Berlin Warsaw Brussels Kiev Luxembourg Prague Brati Chisinau Vienna Zurich Budapest Ljubljana Bucharest

Belgrade

lgorica Skopje

Tirana

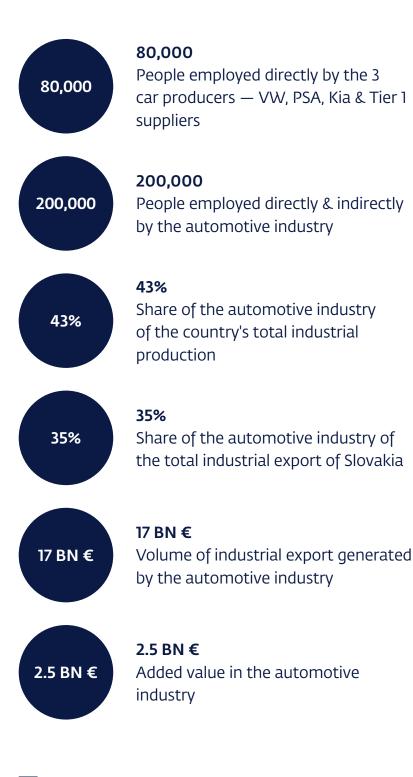
Sofia

Sarajevo

Rome

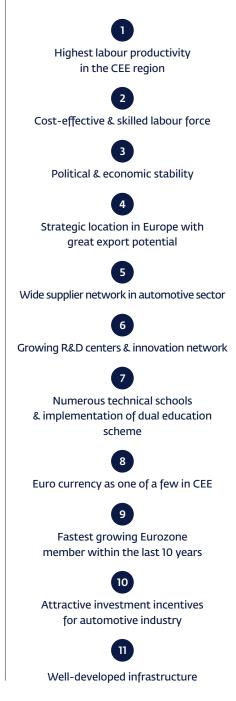
Overview of the Automotive Industry In Slovakia

The automotive industry has a strong tradition in Slovakia and became the most important sector and driving force of the Slovak economy. Over the past 20 years it has been an important source of foreign direct investment.





Top Reasons to Invest in Automotive Industry in Slovakia



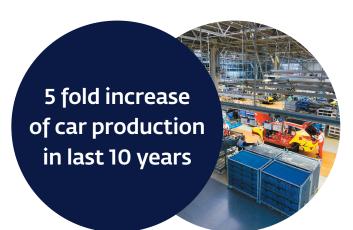
Statistical Office of the SR, Automotive Industry Association of the Slovak Republic (ZAP SR), Top Trend 2015

Source:

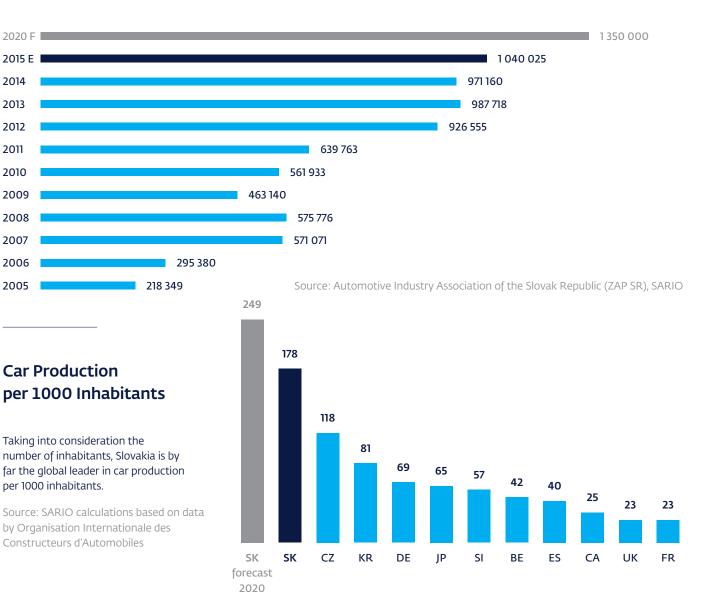
Growing Car Production

The Slovak automotive industry experienced significant growth since 1992, which became even more rapid after the turn of the millennium.

The Slovak automotive sector gradually grew to a global scale Nowadays Slovakia belongs to the 20 biggest car producers in the World and produces more cars than Italy and Poland combined. It is expected to hit the annual benchmark of 1 mil. cars produced by the end of 2015.



Car Production in Slovakia



Automotive Producers in Slovakia

VOLKSWAGEN SLOVAKIA

Year of Establishment: 1991 Production (2014): 394,474 vehicles Sales (2014): € 6.17 bn Number of employees: 9,900 Models: VW Touareg, Audi Q7, VW Up!, Škoda Citigo, SEAT Mii, Porsche Cayenne, body in white for Bentley Bentayga Annouced expansion: construction of new SUV bodyshop (1 bn € investment)





KIA MOTORS SLOVAKIA

Year of Establishment: 2004 Production (2015): 338,000 vehicles, 582 000 engines Sales (2014): € 4.59 bn Number of employees: 3,800 Models: Kia cee'd, Kia cee'd Sportswagon, Kia pro cee'd, Kia Sportage, Kia Venga. Annouced expansion: extension of production capacities (140 mil. € investment)



The only plant in the world producing 6 brands under one roof

PSA PEUGEOT CITROËN SLOVAKIA

Year of Establishment: 2003 Production (2015): 303,025 vehicles Sales (2014): € 2.08 bn Number of employees: 3,500 Models: Peugeot 208, Citroën C3 Picasso. Annouced expansion: start of new Citroen model production in 2017











JAGUAR LAND ROVER

Year of establishment: 2015 Start of operation: 2018 Production capacity: 300,000 Estimated number of employees: 2,800 Models: Premium SUVs. Annouced investment: establishment of the new manufacturing facility (1.5 bn € investment)

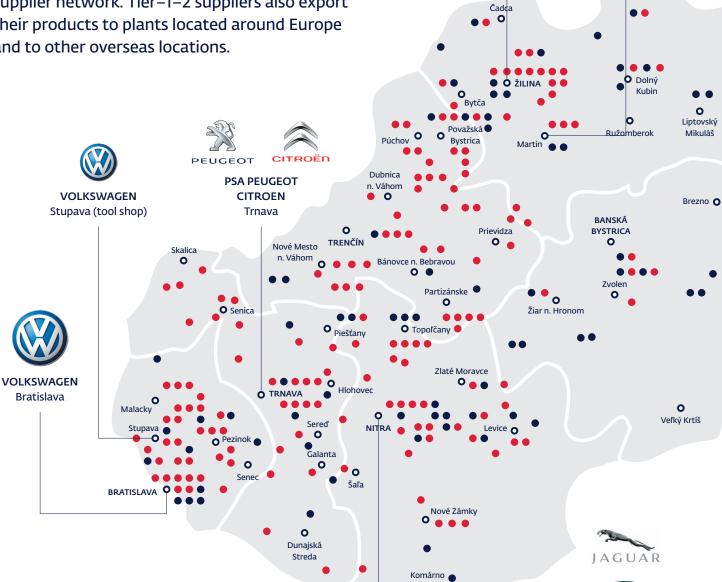




Source: Volkswagen Slovakia, Kia Motors Slovakia, PSA Peugeot Citroen Slovakia, Jaguar Land Rover. All images used are for illustrative purposes only.

Automotive Suppliers in Slovakia

Not only the three established automotive producers make the core of the Slovak automotive industry but also a well developed and high-quality supplier network. Tier-1-2 suppliers also export their products to plants located around Europe and to other overseas locations.



0

LAND -ROVER

VOLKSWAGEN Martin (gearboxes component production)

KIA SLOVAKIA Žilina

> LAND ROVER Nitra

Source: SARIO, Online Matchmaking Fair for Automotive Slovakia, GLOBAL Slovakia, 2015



Overview of major Tier 1-2 Suppliers in the Slovak Automotive Industry

INTERIOR MODULES, DASHBOARDS

Daejung, Faurecia, Eurostyle Systems, Reydel Automotive, Hanil E-Hwa, IAC Group, KOAM, LPH Vranov, Synothec, Lear Corporation, SAS Automotive, Grupo Antolin, Treves, Eissmann, Z Industries, CRW Slovakia, Bourbon Automotive plastics, Magna Interiors, Magneti Marelli, Mobis Slovakia, Yanfeng Automotive

WIRING HARNESSES & ELECTRONIC COMPONENTS Delphi Slovensko, Leoni, SE Bordnetze, Calearo, Yazaki, Kromberg & Schubert, JOHRAmont, Yura Corporation, PRETTL, Konfektion E, CRT Electronic, DongYang E&P, PANASONIC Industrial devices, Molex, Mkem, SIIX EMS, Služba Nitra, MTA, CEMM THOME

> STEERING WHEELS ADTOOL, TRW Automotive

AIR-CONDITIONING Hanon Systems Slovakia, DELPHI Slovensko

MODUL FRONT END HBPO, Mobis, Faurecia

SHOCK ABSORBERS Plastic Omnium, Mobis, Rehau, Matador

ENGINE, ENGINE PARTS & COMPONENTS

Mobis, Pankl, Miba Sinter, Nemak, Getrag Ford Transmissions, MAR SK, Hriňovské strojárne, ZF, Honeywell Turbo, CCN Group Slovakia, Magneti Marelli, EUROPALT, Miba Steeltec, ZWL Slovakia, HUHN PressTech, Plastic Omnium, Nissens, Mahle Behr, GeWiS, Panasonic-Sanyo

> SPRINGS C.E.P. Scherdel, PFS, Subtil Slovakia

BEARINGS

KINEX, Omnia KLF, GGB, DANEX, INA Kysuce / Skalica, MAHLE, ZVL Auto

TEXTILE, COVERS, LEATHER

Eissmann Automotive, ADTOOL, HOWE, IAC Group, Jobelsa, Heiland Sinoc Automotive, Automotive group SK, Treves, Trim Leader **SEATS** Adient, Faurecia, Lear Corporation,

MIRRORS Magna

EXTERIOR LIGHTS

OSRAM, SEC, CEMM THOME, HELLA Front Lighting, HELLA Signal Lighting, Služba Nitra, ZKW, Hella Innenleuchten CABRIO SYSTEMS Webasto Donghee, Matador, Webasto Edscha Cabrio, INALFA Roof systems, INTEVA Products

SAFETY EQUIPMENT Garay, Belt & Buckle, IEE Sensing

ANTENNAS CALEARO MODUL REAR END Mobis

FUEL TANKS & SYSTEMS

Plastic Omnium Auto Inergy, Donghee, Martinrea, Nobel Automotive, Coavis, Oerlikon, Hyundam

BODY AND BODY STAMPINGS

ArcelorMittal Gonvarri SSC, COMAX TT, Autotest Bratislava, Benteler, Matador, Švec a Spol, Donghee, TOWER Automotive, Bekaert, DURA Automotive, Sungwoo Hitech, Farguell

EXHAUST SYSTEMS

TAJCO, SEJONG, Faurecia, Matador Automotive, Liaz

PLASTIC COMPONENTS

POLYTEC, Fremach Slovakia, HTP, THERMOPLASTIK, Nobel Automotive, Bourbon Automotive, Rehau, RF, K-plast, MTA, Steep Plast, Z Industries, Polytec Composites

BRAKES, BRAKE SYSTEMS, DAMPERS

Fragokov , Continental Automotive Systems, Europalt, FTE Automotive, HUHN PressTech, Nobel Automotive, Ti-Hanil, TI Automotive, Mobis, Akebono Brake

DOOR SYSTEMS & MODULES

Brose, PHA Slovakia, Dura Automotive, Bourbon Automotive Plastics, Pyeong Hwa Automotive, Slovakian Door Comnapy, U – Shin, Dongwon, Faurecia, Grupo Antolin

SUSPENSIONS Donghee, Iljin

DRIVELINE, MECHANICAL OPERATIONS

Küster, GAMMA, Kongsberg Automotive, Bauer Gear Motor

TYRES, BALANCE WEIGHTS

Continental Matador Rubber, Continental Matador Truck Tires, Rotobalance, Bekaert

SEALS AND SILENTBLOCS & OTHER RUBBER COMPONENTS

ALDOBEC, CIKAUTXO, COBA Automotive, DONGIL RUBBER BELT, Elastomer Solutions, Eldisy, MIKON, Rubena, Vegum, SaarGummi, Contitech, Boge Elastmetall

Source: Automotive Industry Association of the Slovak Republic (ZAP SR), SARIO

Largest Suppliers in the Automotive Sector

COMPANY NAME	COUNTRY OF ORIGIN	LOCALITY	SALES REVENUE THS. EUR (2016)	NUMBER OF EMPLOYEES (2016)
Mobis Slovakia	South Korea	Gbeľany	1 443 379	1967
Schaeffler Slovensko	Germany	Kysucké Nové Mesto/Skalica	1 053 648	9 486
SAS Automotive	Germany	Bratislava	670 838	440
Faurecia Automotive Slovakia	France	Lozorno	581 367	1 897
Continental Matador Truck Tires	Germany	Púchov	529 474	1256
ZF Slovakia	Germany	Trnava	418 335	2 528
Magneti Marelli Slovakia	Italy	Kechnec	404 453	654
Yura Corporation Slovakia	South Korea	Lednické Rovne	368 394	2 825
Getrag Ford Transmissions Slovakia	Canada	Kechnec	353 479	869
ZKW Slovakia	Austria	Krušovce	352 083	2 330
Hanon Systems Slovakia	South Korea	Ilava	328 013	521
TRW Automotive	USA	Nové Mesto nad Váhom	303 433	820
Continental Automotive Systems Slovakia	Germany	Zvolen	269 255	1 040
Inteva Products Slovakia	Netherlands	Lozorno	247 438	1 026
Sungwoo Hitech Slovakia	South Korea	Žilina	233 535	725
U-Shin Slovakia	Japan	Košice	208 986	1 723
Hyundai Dymos Slovakia	South Korea	Žilina	204 819	426
ArcelorMittal Gonvarri SSC Slovakia	Luxembourg	Senica	195 983	134
HBPO Slovakia	Germany	Lozorno	195 972	150
Železiarne Podbrezová	Slovakia	Podbrezová	189 796	2 964
Lear Corporation Seating Slovakia	USA	Prešov	184 126	1 014
Adient Slovakia	USA	Trenčín/Lučenec	181 792	974

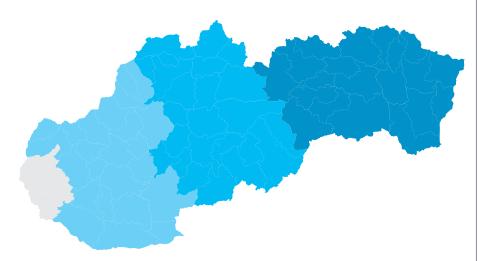
COMPANY NAME	COUNTRY OF ORIGIN	LOCALITY	SALES REVENUE THS. EUR (2014)	NUMBER OF EMPLOYEES (2014)
Plastic Omnium Auto Exteriors	France	Lozorno	179 517	699
Sejong Slovakia	South Korea	Lietavská Lúčka	171 603	180
Iljin Slovakia	South Korea	Pravenec	167 286	320
Donghee Slovakia	South Korea	Strečno	152 156	450
Leoni Slovakia	Germany	Trenčín	148 604	2 042
Plastic Omnium Auto Inergy Slovakia	France	Lozorno	144 365	260
Hyundai Steel Slovakia	South Korea	Gbeľany	139 464	58
IAC Group	USA	Lozorno	138 443	1000
Brose	Germany	Lozorno	136 277	400
Mahle Behr	Germany	Námestovo	136 072	70
Seoyon E-HWA Automotive Slovakia	South Korea	Považská Bystrica	134 547	634
Yanfeng Slovakia	China	Trenčín/Námestovo	117 564	975
Rehau	Germany	Lozorno	115 363	44
Trim Leader	USA	Košťany nad Turcom	108 772	1 124
Nemak Slovakia	Spain	Žiar nad Hronom	106 842	560
Boge Elastmetall Slovakia	China	Trnava	104 293	648
Tower Automotive	USA	Malacky	101 771	515
Yazaki Wiring Technologies Slovakia	Japan	Michalovce	86 128	2 209
ContiTech Vibration Control Slovakia	Germany	Dolné Vestenice	81 785	575
Benteler Automotive SK	Germany	Malacky	77 184	330
Grupo Antolin Bratislava	Spain	Bratislava	75442	300
KE Prešov Elektrik	Germany	Prešov	73 984	450
Nissens Slovakia	Denmark	Čachtice	73 792	700

Source: Trend Top 2015, Global Slovakia 2015, SARIO

Qualified and Productive Labour Force

Due to high and steadily increasing productivity in the Slovak automotive sector, the production in this industry is not categorized as low cost anymore. Nevertheless, it remains cost-competitive on the regional as well as the European level. The Slovak labour force is known for its flexibility, excellent qualification and high productivity.

AVERAGE GROSS MONTHLY SALARY Selected Positions in the Automotive Sector (supplier network)







Bratislava region is excluded and employer's contributions (35.2%) is not included. Source: SARIO calculations based on data provided by Grafton Recruitment Slovakia s.r.o., 2015

Technical Education in Slovakia

Thanks to Slovak universities with a technical background companies can find many suitable engineers for R&D jobs.



5 Technical Universities

32 Technical faculties

42 453 Students in technical fields

14 468 Graduates in technical fields



100+ Technical Vocational Secondary Schools

44 080 Students in technical fields

10 455 Graduates in technical fields

Dual Education Comeback

Slovakia renews tradition of vocational training at employer's workplace.

54+ secondary vocational schools already esta blished cooperation with 115 companies around Slovakia.

Growing R&D & Innovation Network

More and more subcontractors move their R&D divisions to Slovakia due to the growing potential of the Slovak market. Decision to relocate and establish R&D capacities results not only in cost saving, but also contributes to company's flexibility to become more responsive to clients' needs. As well as they benefit from the available pool of highly qualified engineers and experts.

Success Stories in Automotive R&D



ADIENT Part of the global R&D network for seat systems



ZKW SLOVAKIA Innovation of lighting systems



LEONI Development of car cable systems



YANFENG Engineering centre for interiors systems



CONTINENTAL AUTOMOTIVE Development of brake calipers



INA SCHAEFFLER Development of rolling and ball bearings



AeroMobil

A unique prototype of a flying car is being developed in Slovakia by AeroMobil R&D.

The Aeromobil R&D was supported by the Slovak government with state aid.



Institute of Materials & Machine Mechanics

Applied research institute within the Slovak Academy of Sciences.



CEIT

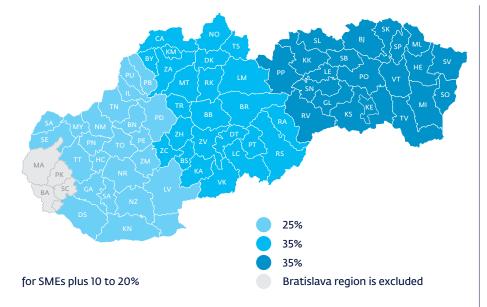
Focus on innovative solutions and complex research projects in cooperation with industry.

Investment Incentives

The primary role of the investment incentives is to motivate investors to place their new projects in regions with higher unemployment. The positive impact of a new investment shall be proved by jobs creation, improved chances for the graduates to get a job, as well as by creation of new entrepreneurial opportunities for local companies.



MAXIMAL REGIONAL INTENSITIES OF INVESTMENT AID IN SLOVAKIA



INDUSTRY

- Minimum investment amount/share of new technology: 10 mil. EUR, 5 mil EUR, 3 mil. EUR, 0.2 mil. EUR (SMEs 5 mil. EUR, 2.5 mil. EUR, 1.5 mil EUR, 0.1 mil. EUR)/60%/50%/40%/30%
- Minimum 40/10 newly created jobs
- Expansion includes minimum increase in the production volume or turnover by at least 15%

TECHNOLOGY CENTERS

- Minimum investment of 500 000 EUR on the fixed assets in all regions
- At least 250 000 EUR must be covered by own equity
- The company must employ at least 70% of employees having university education
- Minimum 30 newly created jobs

ELIGIBLE PROJECTS

The Act on Investment Aid divides the projects which may be

- supported into four categories:
- industry
- technology Centers
- shared Services Centers
- tourism

ELIGIBLE COSTS

- costs of land acquisition
- costs of buildings acquisition and construction
- costs of new technological equipment and machinery acquisition
- intangible long-term assets licences, patents, etc.

FORMS OF INVESTMENT INCENTIVES

- contribution for the creation new jobs
- transfer of the state/municipality property to the investor for the discounted price
- cash grant
- tax relief

SARIO Profile

Slovak Investment and Trade Development Agency (SARIO) is a governmental investment and trade promotion agency of the Slovak Republic. The agency was established in 2001 and it operates under the Ministry of Economy of the SR.

INVESTMENT SERVICES

SERVICES FOR POTENTIAL INVESTORS

- Investment environment overview
- · Assistance with investment projects implementation
- Starting a business consultancy
- Sector and regional analyses
- Investment incentives consultancy
- Site location and suitable real estate consultancy

SERVICES FOR ESTABLISHED INVESTORS

- Identification of local suppliers, service providers
- Assistance with expansion preparation and execution
- Relocation assistance, work/stay permits
- Support of innovation and R&D activities
- Social networking

FOREIGN TRADE SERVICES

IF YOU ARE LOOKING FOR

- Slovak supplier or subcontractor
- Information about Slovak export/trade environment
- Sourcing opportunities
- Forming a joint venture, production cooperation or other forms of partnership with a Slovak partner

SERVICES FOR EXPORTERS

- Information on foreign territories
- Customized search for foreign partners
- On-line database of business opportunities
- Export Training Centre
- Subcontracting assistance

INNOVATION SUPPORT

- Support activities for development and popularization of Slovak innovations and R&D environment
- Establishment of relations with domestic and foreign well-established innovative companies
- Interconnection of Slovak R&D capacities with industrial production and investors' needs in order to transfer leading innovative technology processes closer

to production praxis

- Encouragement to foreign investors to bring investments with substantial R&D components to the SR
- Ecosystem analysis of local investment opportunities as well as domestic and foreign investors in order to support acquisitions and joint ventures projects
- Specific information from the field, in order to obtain capital and foreign markets penetration



nearly 500 successful SARIO projects since 2002



number of SARIO investment projects in BSC sector 2002 – 2016

AIM Investment Awards Dubai 2017



CEE & TURKEY REGION Best Investment Promotion Agency in 2016

ALL OUR SERVICES ARE <u>FREE</u> OF CHARGE!

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